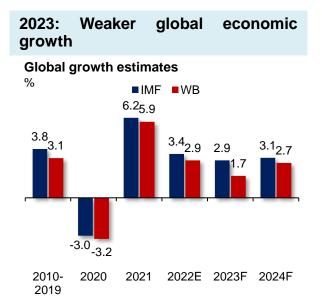


CTIM 2023 Budget Seminar

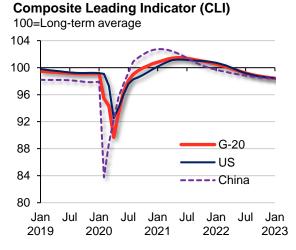
Tax Reform: The Future of Malaysia's Tax System

Lee Heng Guie
Executive Director
13 March 2023

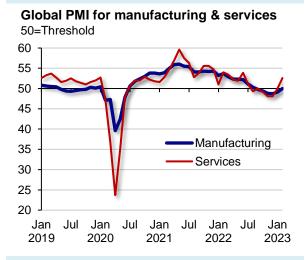
Global recession fears receded, but headwinds still persist



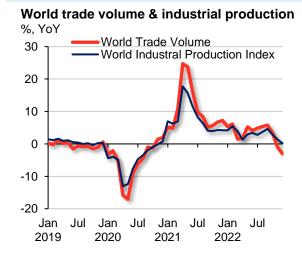
CLI for G-20 remained below long-term average



Manufacturing & services activities appears stabilising



WTO: World trade remains subdued in 2023 (1.0% vs. 3.5% in 2022E)



Global economy: Slightly less gloomy but headwinds persist

- A "mild and shallow' recession in the US
- · China's reopening eases global recession risk
- Global inflation may have peaked but pressures continue
- Central banks' subtle monetary shift, not pivot to rate cuts

Upside risks

- Strong labour market conditions and wage growth
- China's consumers release strong pent-up demand
- Pause in global monetary tightening amid cooling of inflation

Downside risks

- Escalation in Russia's war in Ukraine
- Higher-than-expected interest rate level
- Tighter global financing conditions worsen debt distress
- Significant assets repricing on worse than expected economic slowdown
- Deepening geopolitical fragmentation

Source: International Monetary Fund (IMF); World Bank (WB); S&P Global; Organisation for Economic Co-operation and Development (OECD); CPB Netherlands



Backdrop for the preparation of the 2023 Budget



STILL CHALLENGING GLOBAL OUTLOOK

2023 global growth to slow to 1.7% from 3.0% expected six months ago, as the potential sharp and long-lasting slowdown of advanced economies will hit developing countries hard with heavy debt burdens and weak investment.

JAN 2023, World Bank

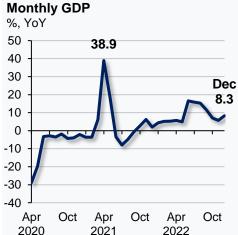
Global inflation will fall in 2023 and 2024 amid subpar economic growth, with 2.9% in 2023. Downside risks include potential escalation in the Russia-Ukraine war, tighter global financing costs and further geopolitical fragmentation.

JAN 2023, IMF



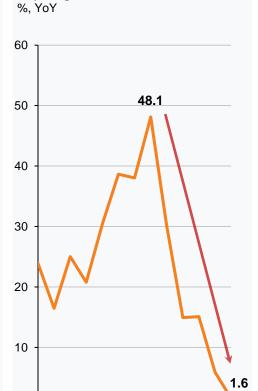
SLOWING ECONOMIC GROWTH MOMENTUM





EXPORTS DECELERATE SHARPLY

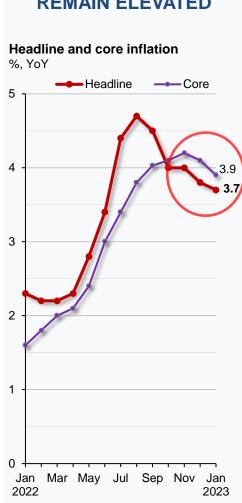
Export growth



Jan Mar May Jul Sep Nov Jan

2022

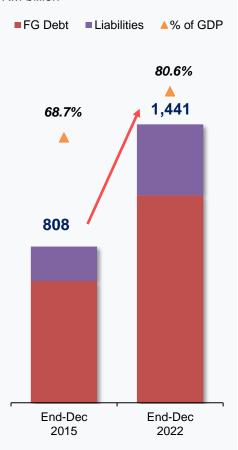
INFLATION PRESSURES REMAIN ELEVATED





LEVEL OF DEBT AND LIABILITIES

Debt and liabilities RM billion



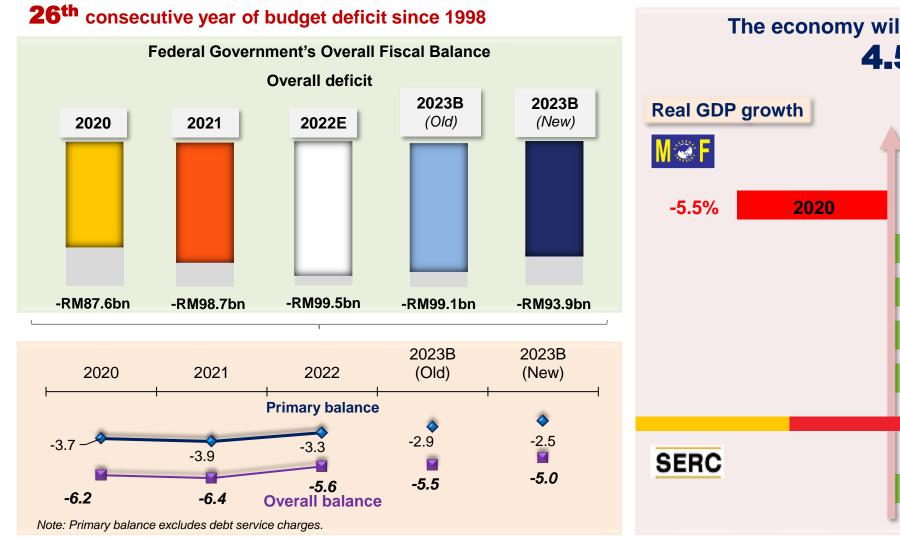
2023 Budget and Economic Prospects

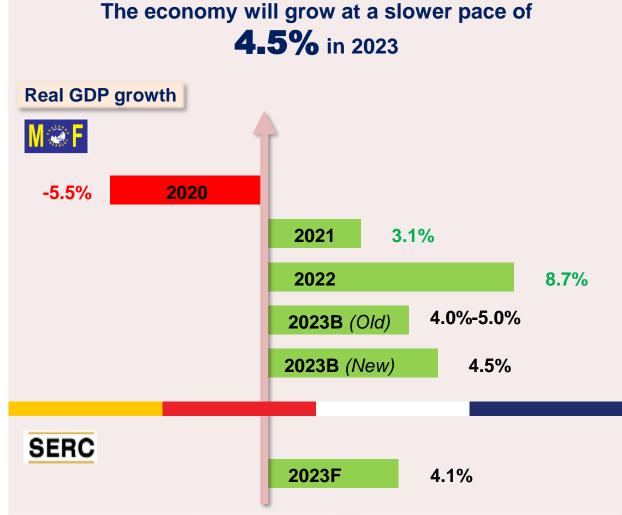
- > New Budget 2023 aims to:
 - i. Reinforces economic resilience;
 - ii. Addressing immediate concerns about cost of living pressures; and
 - iii.Implementing reforms for growth and business sustainability.
- ➤ Ministry of Finance (MOF) expects the economy to slow to 4.5% in 2023 (2022: 8.7%) from an estimated 4.0%-5.0% in the original Budget due to:
 - i. Slower global economy;
 - ii. Normalisation of domestic demand; and
 - iii. Decelerating exports



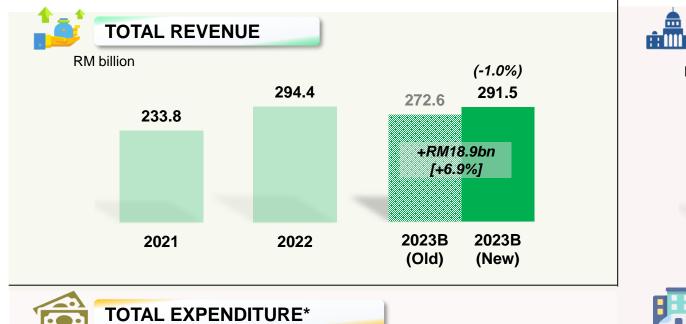
Budget: Developing Malaysia MADANI

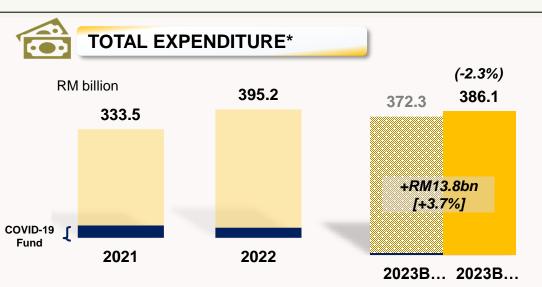
The Budget and the Economy

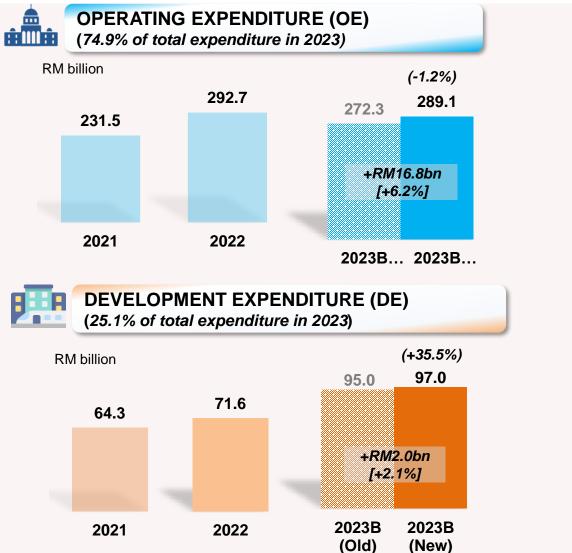




Budgetary operations snapshot







Source: MOF

* Includes the COVID-19 Fund: 2021 (RM37.7bn), 2022B (RM23.0bn), 2022E (RM28.8bn) and 2023B (Old) (RM5.0bn)

() indicates changes compared to 2022

[] indicates changes compared to old budget



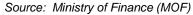
Bloated subsidies – Transition to targeted subsidies

- Subsidies and social assistance set a record high of RM67.4 billion in 2022. These bloated subsidies continued to add pressure on the already-constraint fiscal balance sheet.
- As the blanket subsidies for petrol, diesel, water, and electricity also benefitting many of the M40 and T20 households, it is fiscal prudence and equitable to move towards a targeted subsidy rationalisation scheme.
- Subsidies and social assistance are budgeted to remain substantial at RM58.6 billion (20.3% of total operating expenditure) in 2023 though it marks a decline of RM8.7 billion from RM67.4 billion in 2022.

Selected budgeted subsidy and assistance (RM billion)	2021	2022	2023	
			7 Oct 2022	24 Feb 2023
Major Cash Assistance (BAP, JKM, BKM)	8.6	9.5	11.1	11.1
Petrol, Diesel and LPG	11.1	50.8	23.6	25.6
Cooking Oil (COSS)	2.2	2.4	0.5	0.5
Electric	-	9.8	*	6.8
Poultry and Egg Prices	-	1.8	*	*
Other Consumption Subsidies	1.2	1.5	1.1	1.1
Others (education, transportation, agriculture)	14.3	15.6	18.7	18.7
Total	37.3	91.4*	55.0	63.8*

Note: The Government will continue subsidising prices of chicken eggs until June 2023 with total cost of RM1.28 billion.

^{*} Discrepancies in total amount of "subsidies and social assistance" in operating expenditure were due to subsidies under the special COVID-19 Fund.





What do people think about Budget 2023? Mixed feelings



Man in the street:

"It is a BORING budget"; "Why does it tax me so much?"; "More cash handout is needed".



Bankers:

Well-being for rakyat; "No one is left behind"; sustain better economic prospects; ESG; prudent, targeted and inclusive approach; expansionary nature.



Industry/SMEs:

A fine balance; prudent but disappointed (no announcement of GST implementation); falls short on tax cuts (higher threshold of preferential rate for SMEs); concerned about Capital Gains Tax; Luxury goods tax



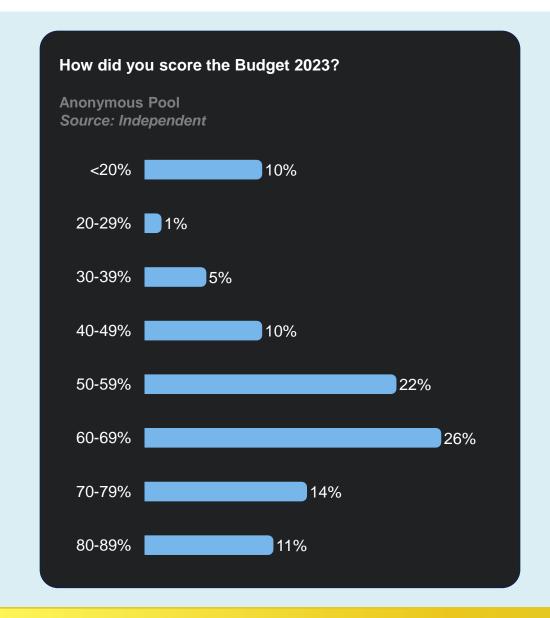
Economist/Market strategist

A balancing act; Taxing the rich; Wealth transfer; Neutral; From Peter to Paul.



Construction and property sector:

Unfriendly budget; Understandable on a tight budget, but no non-financial incentives are provided; Affordable housing is a myth.



Malaysia will slow in 2023, but not in recession!



"CONSUMPTION"

Can private consumption hold the fort?

- Waning consumption driven factors
- Rebuild savings



"CONFIDENCE"

Confidence, NOT hope

- > Can Malaysia reform for better?
- Can the Government restore investors' confidence?
- ➤ Not "OPTICS" but real changes



"COSTS"

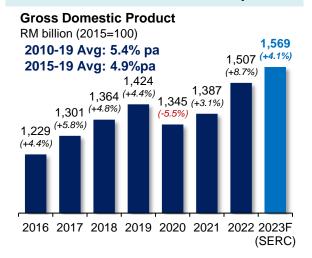
Inflation, business costs, high debt and higher interest rate

- Cost of living pressures reduce disposable income
- Increased business costs dampens profit margin
- Prices pressures persist subsidy rationalisation

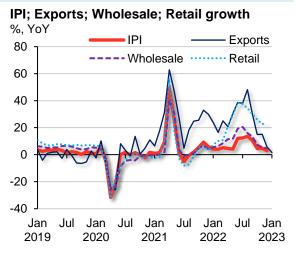


The Malaysian economy has risen above pre-pandemic level, albeit slower in 2023

The Malaysian economy has bounced back but headwinds persist

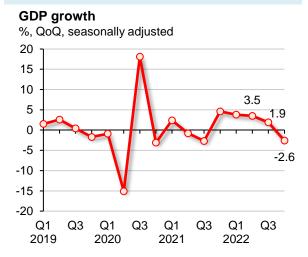


High frequency data showed either normalisation or deceleration growth

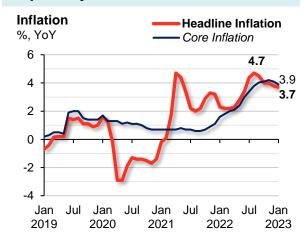


Source: Department of Statistics, Malaysia (DOSM)

However, the growth momentum has moderated in recent quarters



Headline inflation has peaked but price pressures continue to linger, especially core inflation



The Malaysian economy

- The economy would continue to grow, albeit slower in 2023 (2023E: 4.1% real GDP growth vs. 8.7% in 2022)
- "Normalisation" of private consumption
- Weaker exports and softening commodity prices

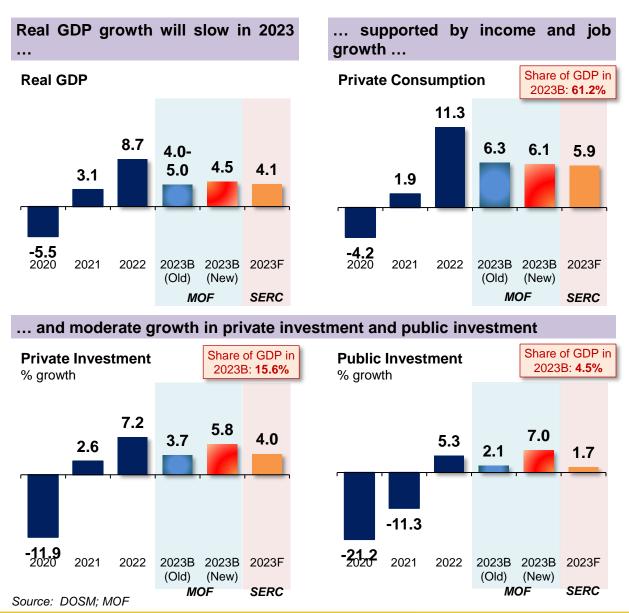
Upside risks

- Continued recovery in labour market and better income prospects
- On-going and new public infrastructure projects
- Higher tourism activity

Downside risks

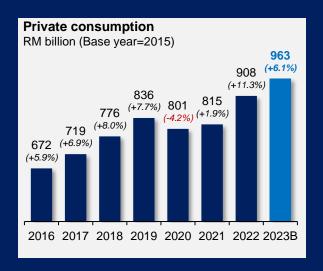
- Slower global growth; slumping exports
- Cost pressures (cost of living and business costs)
- Lag impact of higher domestic interest rates

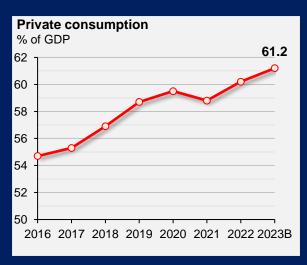
Domestic demand will drive the economy in 2023



- The economy is expected to normalise to an approximately 4.5% growth in 2023 (2022:8.7%). This is supported by domestic demand while exports will slow markedly. Risks to growth remain (Prolonged geopolitical conflict, climate-related disasters, rising cost of living and the lag impact of higher interest rates).
- Stable labour market conditions and sustained economic and social activities, particularly in tourism-related sectors following the reopening of China's international border is expected to support private consumption growth, albeit at a moderate pace of 6.1% in 2023 (11.3% in 2022).
- Private investment is anticipated to increase by 5.8% in 2023, mainly in the manufacturing and services sectors following the Government's efforts to enhance good governance, reduce business costs, and facilitate faster investment approvals.

Can private consumption (61.2% of GDP) hold the fort in 2023?







Waning support factors

- ➤ **Pent-up demand**: Normalisation of spending; and waning effect of the EPF withdrawals.
- ➤ Reduced spending power: Inflation and cost of living pressures as well as the weakening Ringgit.
- ➤ Credit: High household debt burden (81.9% of GDP), tighter lending conditions; and the lag impact of higher interest rate.

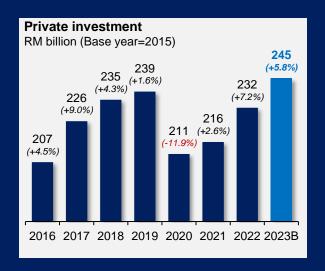
Mitigating factors

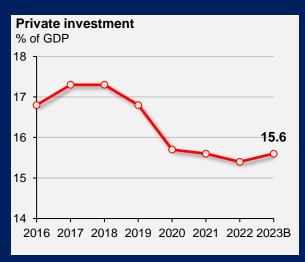
- ➤ Stable unemployment rate (2023E: 3.5%-3.7%; 3.6% in 2022) and improved wages.
- Anticipated boost from a revival of China's tourist arrivals.
- > Continued cash handouts and special payment for civil servants.
- ➤ A 2 percentage points reduction in personal income tax rate for chargeable income exceeding RM35,000 to RM100,000 (tax savings between RM300 and RM1,300) for 2.4 million tax payers, releasing RM900 million (net from tax adjustments for higher income earners); e-wallet for 2 million youth @ RM200 each, releasing RM400 million.
- Subsidies on electricity tariffs, petrol, diesel, LPG, chicken, eggs, etc. BUT, not for long – targeted subsidy is on the way!

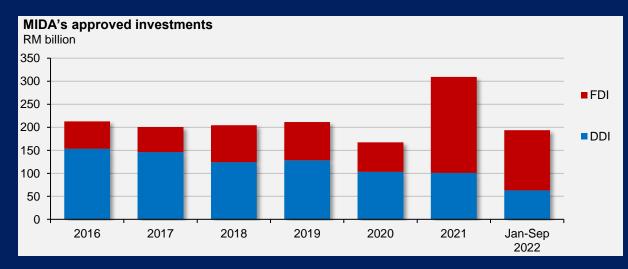
Source: DOSM; MOF; BNM



Private investment has yet returning to pre-pandemic level







(Why) Is Private investment Weak?

- ➤ Business investment is not just a key determinant of long-term growth, but also a highly cyclical component of aggregate demand.
- Uncertainty about the future state of the economy and a lack of profitable investment opportunities.
- ➤ A stronger recovery of investment would seem to depend on a reduction in economic uncertainty and expectations of stronger future growth.

2023 Budget's action plan

- Attracting & facilitating meaningful investment empower PEMUDAH; expediting approvals.
- > Strengthening Investment Ecosystem New Industrial Masterplan 2030 (expect to roll out in September 2023); upgrading local talent to meet industry requirements TVET to pioneer new form of PPP; matching grants; trainers and training module.

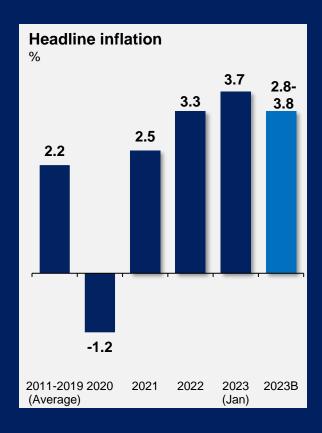
Potential and impactful investment

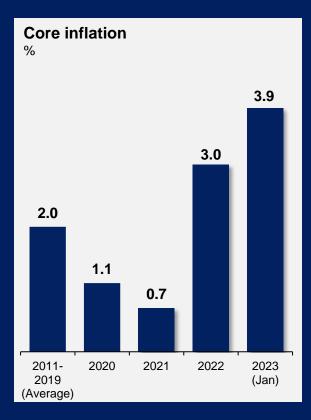
- ➤ EV, Green and sustainability (renewable energy, reuse manufacturing, smart agriculture, hydrogen & carbon sequestration), bio-tech and medical tech, telcos and transportation.
- > Multi-stakeholders approach to facilitate private investment.

Source: DOSM; MOF; MIDA



Headline inflation has receded, but renewed price pressures remain





Drivers of inflation

- Continued cost pressures (wage cost, electricity tariffs, amended Employment Act)
- > Subsidy rationalisation
- Partly driven by demand pressures due to sustained consumption and spending
- Impact of the weakening Ringgit

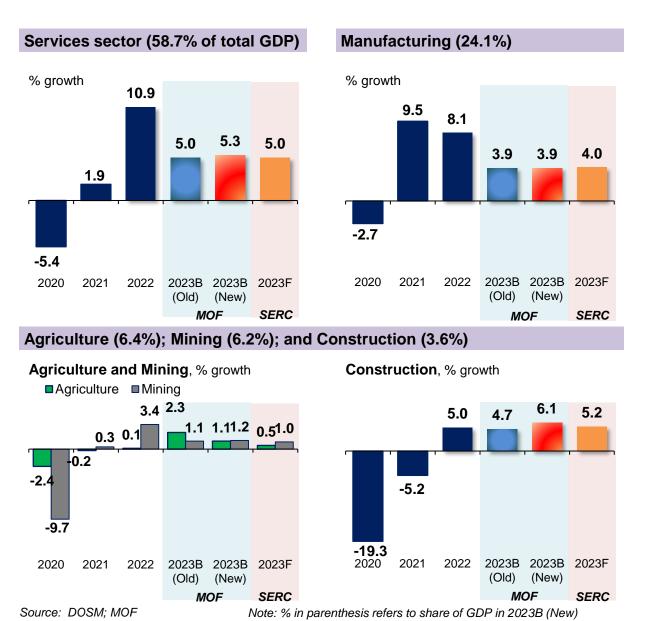
Offsetting factors

- Softening commodity and energy prices
- Normalisation of consumer spending
- Lag impact of higher interest rate

Source: DOSM; MOF



Almost all sectors will slow in 2023



Services

• Driven by the wholesale and retail trade (wider usage of ecommerce and rapid transition to digitalization); real estate and business services (higher demand for professional services, particularly engineering, legal and accounting); information and communication (wider digital adoption).

Manufacturing

• Supported by expansion in all subsectors across both export- and domestic oriented industries despite moderating economic activities.

Agriculture

• Improvement in oil palm (higher CPO output due to improved labour supply), livestock and fishing (concerted efforts to strengthen food security) subsectors.

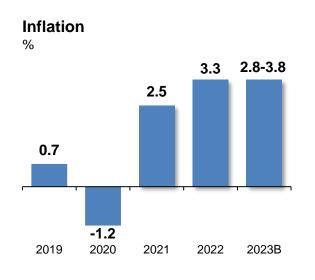
Mining

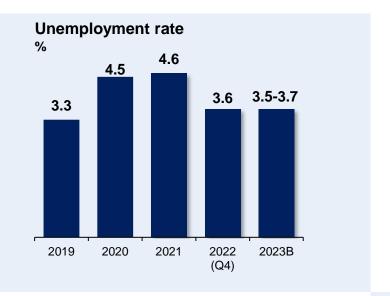
 Higher natural gas output (completion of new pipeline projects in Sarawak); higher demand from major trading partners; new demand from domestic industrial and petrochemical segment.

Construction

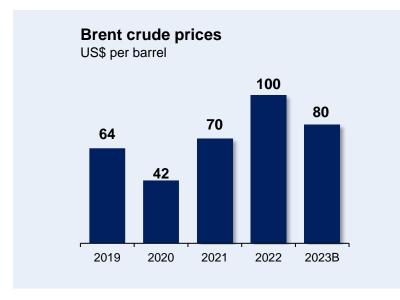
 The implementation of new projects such as upgrading the Klang Valley Double Track (KVDT) Phase 2 and the acceleration of ongoing infrastructure projects, which include East Coast Rail Link (ECRL) and Light Rail Transit Line 3 (LRT3) and fifth-generation cellular network (5G) rollout.

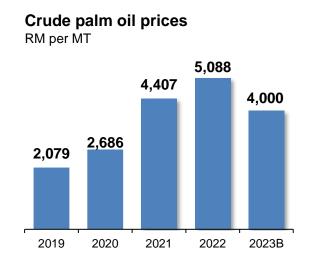
2023 Budget: Inflation, jobless rate and commodity prices

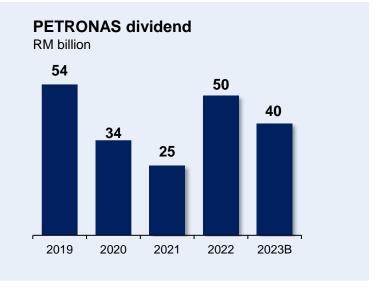




Price pressures remain amid softening commodity prices







Source: DOSM; MOF; World Bank; MPOB



Upside and Downside risks to Malaysia's growth prospects in 2023

UPSIDE RISK



Fiscal support for **inflation** and **cost of living**



Efforts in mitigating the downside risks



Strong improvement in tourism sector



Continued improvement in the labour market



DOWNSIDE RISK



Inflationary pressure



Climate-related disasters

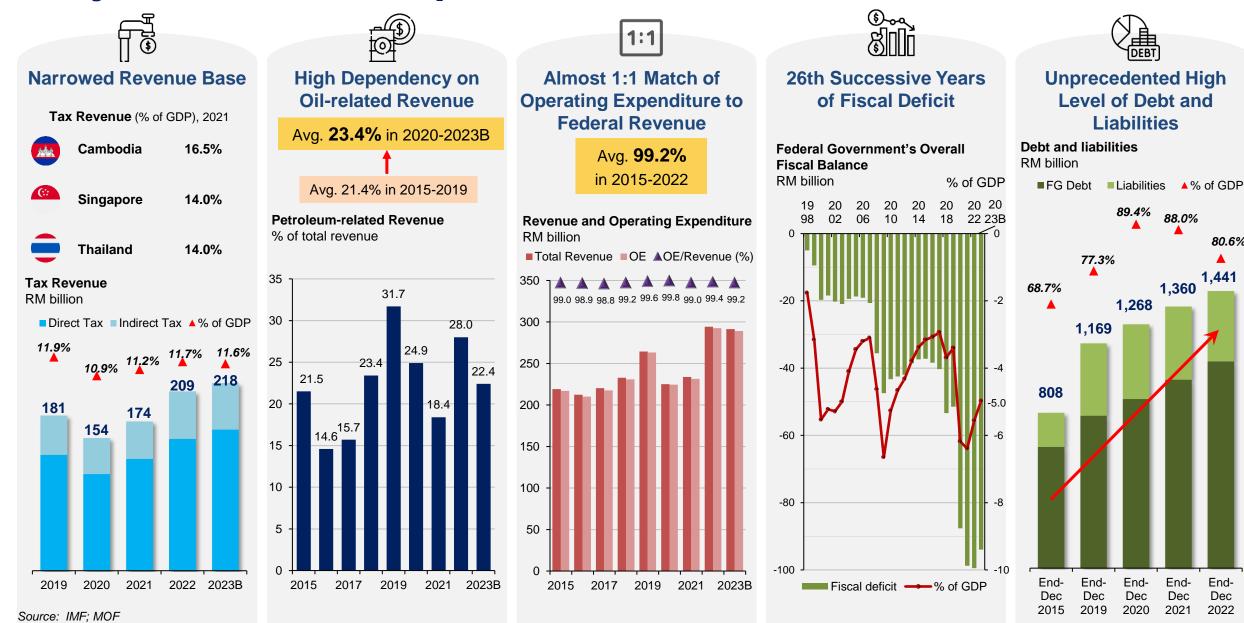


Prolonged geopolitical conflict



Rising recessionary risk

Malaysia has limited fiscal space





End-

Dec

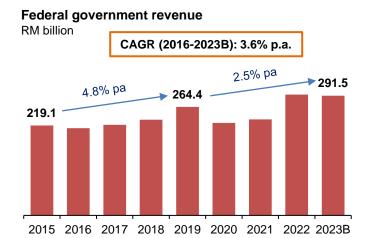
2022

80.6%

1,441

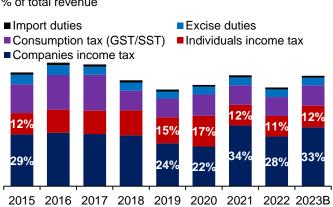
Federal revenue structure

Moderated increases in federal revenue



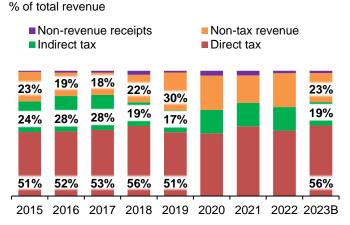
Individual income tax share reduced post the COVID-19 while CITA remains strong

Federal government revenue by sub-components % of total revenue

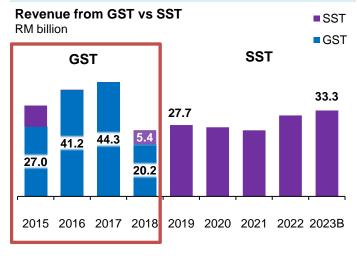


Share of indirect tax has shrunk after 2017 due to the abolishment of GST

Federal government revenue by components



Significant revenue shortfall between SST and GST



Federal revenue trend

- Federal Government's revenue collection only increased by 3.6% p.a. (2016-2023B).
- Higher dependency on direct taxes relative to indirect taxes.
- The abolishment of GST has significantly reduced the contribution of indirect taxes.
- Prosperity tax contributed partly to higher companies' income tax (CIT) in 2022 and 2023B.

The 2023 Budget and beyond

- Committed to widening revenue base various initiatives, among others minimising tax leakages, enhancing tax compliance and effective auditing through enforcement.
- Taxing the rich; Capital Gains Tax on disposal of unlisted share of corporate shareholders.
- Environment tax.
- Timing when to reintroduce the GST?

Source: Ministry of Finance (MOF); Bank of Negara Malaysia (BNM)

Note: Transition towards SST in 2018 includes zero-rated GST from 1 Jun to 31 Aug and reintroduction of SST started 1 Sep

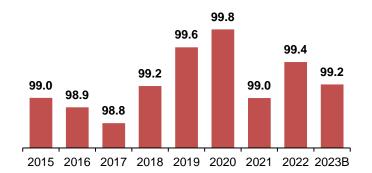


Federal expenditure structure

OE well above 99% of federal government revenue on average

Operating expenditure (OE)

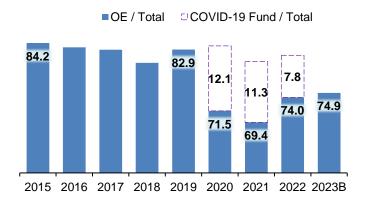
% of federal government revenue



Some OE (e.g. cash aids & subsidy) in 2020-2022 were under COVID-19 Fund

Operating expenditure (OE)

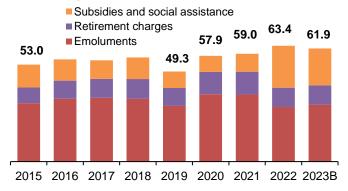
% of total federal expenditure*



Increasing emoluments, retirement charges, subsidies and social assistance

Emoluments, retirement charges, subsidies and social assistance

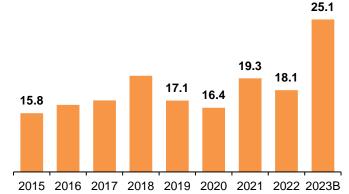
% of federal government revenue



A record high development expenditure in terms of its value and share in 2023

Development expenditure (DE)

% of total federal expenditure*



- Operating expenditure increased by 3.7% p.a. (2016-2023B), higher than the growth of the Federal Government's revenue (3.6% p.a. 2016-2023B).
- Substantial subsidies and social assistance increased by 43.6% p.a. (2021-2023B) due to the pandemic.
- The World Bank: "Rigid expenditures, namely obligations related to salaries, pensions, and interest payments, remain high and constraints to the government's fiscal space, posing a challenge to long-term fiscal sustainability."
- Lower subsidies allocation in 2023 Budget on moderate commodity prices and a gradual implementation of targeted subsidy mechanism, but still higher than prepandemic.
- Record high allocation of Development Expenditure in 2023 Budget in aligning with the 12th Malaysia Plan, including a redemption of 1MDB bond worth USD3 billion.

Source: Ministry of Finance (MOF); Bank of Negara Malaysia (BNM)

*Total federal expenditures include operating expenditures, development expenditures and the COVID-19 Fund.



Features of a good tax reform



Fairness and lower overall tax burden

provide more incentives to work, save, invest and compete



Internationally competitive for businesses

encourage more investments in high technology and value-added sectors, create jobs and raise economic growth potential



Effective, simpler and less complex in administration

minimize compliance costs and reduce business costs as well as discourage tax avoidance and evasion



Revenue adequacy

meet prudent budget spending while maintaining fiscal stability

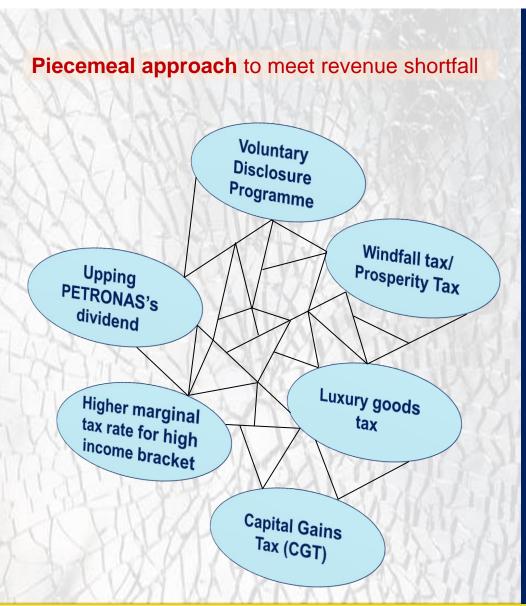


Issues for consideration

Incentives | Certainty in law | Consistency and Simplicity

- a) While corporate income taxes can influence the choice of investment location, a conducive business-friendly regime and regulatory environment, supported by stable macroeconomic conditions are equally important.
- b) **High tax incidence, compliance and business costs** can affect the cost of producing goods and services and hence, erode the relative international competitiveness.
- c) Sales and other related taxes would impact on tourism and cross-border shopping as they can influence the tourists' spending on domestic goods and services as well as the hospitality sector.
- d) **Personal income taxes** can influence the supply of domestic workforce and attract talented workers in the choice of the country in which they work.
- e) **Input and raw materials taxes cascading through the production process** can disincentive production and investment as well as penalize exports.
- f) **Excessive taxation** such as imposing excise duties on the legitimate industries (cigarettes and liquors) while meant to discourage smoking whist raising revenue, it encourages the consumption of illegal products and rampant smuggling activities. This results in loss of billion ringgit smuggling revenue to the government.

Commit a wholesale tax reform



Tax reform strategies with certain distinctive features

Compliance and enforcement

Simplify the process of filing tax returns; transparency and accountability to enhance trust in Government and tax administration.

Implement a multipronged tax reforms to ensure sustainable revenue

Reducing overly dependent on direct taxes and oil related revenue. A broad-base consumption tax, such as the Goods and Services tax.

Tax efficiency

Use a range of digital technologies, data sources and analytics to increase tax compliance, improved efficiency and reduced opportunities for tax evasion and leakages. E-invoicing adoption is one such example of using digital tools to facilitate compliance and track fraud quicker and more efficiently.

Simplify the tax system and curb exemptions

Curbing exemptions can also reduce the tax system's complexity while boosting revenue by broadening the tax base. A simpler tax system with a limited number of rates is critical to fostering taxpayer compliance.

Bolder tax reforms: Trade-offs and Priorities





Only 2.5 million or 14.9% of Malaysia's 16.73 million workforce pay income tax!



Shadow economy: Estimated 21% of GDP or RM300 billion in 2019!

- Bolder tax reform can be challenging it produces winners and losers
- No one size fits all approach depending on circumstances and priorities
- Strong political leadership and public buy-in is essential
- Timing can also matter
- GST is a broader, fairer and equitable tax cover the informal sector
- Capital Gains Tax (CGT) impact on capital market; capital flight and disincentive to wealth creation
- Global Minimum Tax (GMT) at 15%
- Environment-related and health taxes; pollution and fossil fuel taxes; carbon taxes and pricing schemes are growing in popularity
- But their effectiveness can be enhanced via strengthened design and implementation, and quality monitoring, reporting, and verification
- Taxes on alcohol, tobacco, and sugar-sweetened beverages
- Subsidies rationalisation 3 Cs (Credible, Comprehensive and Communication)
- Sticks and carrots to incentivize tax compliance
- People are sometimes reluctant to pay their taxes, fearing that these revenue collection will be squandered



THANK YOU

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